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POTUS UPDATE

29 March 2002

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Agenda

- Planning review
- Issue discussion
- Review of strategic timing
- New planning guidance
- Preparatory actions
- Conditioning Saddam
- Shootdown response options
- Next Steps

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Since our last briefing ...

- **Set Strategic Conditions**
 - Monitored Vice Presidential visit
 - Monitored Interagency Working Group on Post Saddam Iraq
 - Continued working international agreement with Qatar
- **Set Operational Conditions**
 - Postured sustainment supplies in theater
 - Began posturing prepositioned equipment
 - Prepared to deploy "Roundout" for brigade in Kuwait
 - Developed movement schedule for APS-5Q
- **Continue to Plan and Rehearse**
 - Conducted Commander's Conference - 21-22 Mar
 - Published operations order
 - Participated in Joint Staff wargame -PROMINENT HAMMER
 - Continued to refine force flow
 - Determined command and control structure for the AOR

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Set Strategic Conditions:

- BGen Stalder (DJ5) was my representative on the VPOTUS visit to AOR.
- Reviewed the Joint Staff developed Pol-Mil plan -- concerned about transition from regime collapse to effective new Government.
- CENTCOM requesting assistance by OSD to establish acceptable arrangement for combat aircraft and force presence in QATAR prior to offensive operations. OSD staffers in (b)(6) office view negotiations as a priority and are working it hard

Set Operational Conditions:

- Moving Class I, IIIP, and IV into theater for 5000 pax. x 60 days of supply; to arrive early May--originally procured for Horn of Africa; Moved 48 containers of IPDS and installing 2.5M gallon fuel farm in Kuwait. Containerizing FALCON-78 ammunition.
- Pre-positioning Equipment:
 - Accelerated maintenance schedule of prepositioned equipment afloat. Initiating APS-5Q download in Kuwait prior to EXORD.
 - Re-loading USS DAHL with Corps / Theater stocks; arrive in theater 31 MAY 02.
 - \$25M allocated to fill APS-5Q ASL/PLL shortages; Filling equipment shortfalls of APS-5Q and APS-3 from APS-2.
- Deploying remainder of the 3 ID Brigade Task Force to Kuwait from Ft. Stewart.

Continue Planning and Rehearsals:

- Reviewed required actions in AFGHANISTAN, and Components concept of operation at commander's conference in Ramstein. Monthly follow-on meeting planned.
- Published ORDER for Components; copy provided to JCS today.
- Participated in JCS Wargame focused on Strategic and Operational considerations. CENTCOM plan was well received and considered as part of GWOT.
- Initial TPFDD developed in FEB; refinement conference planned for 3-14 June.
- Developed C2 structure; essential component is CJTF-AFG



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Strategic Timing

What preparatory
actions/ decisions
need to occur
prior to operations...

How do we condition
Saddam during
this time...

What if...

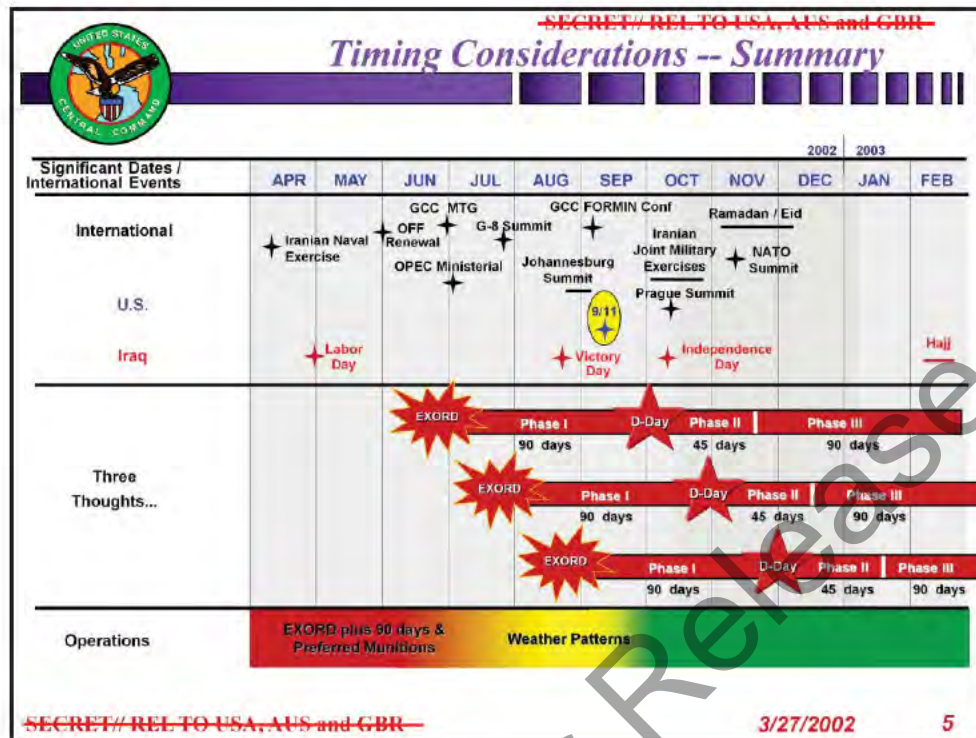
Response to
pilot shutdown...

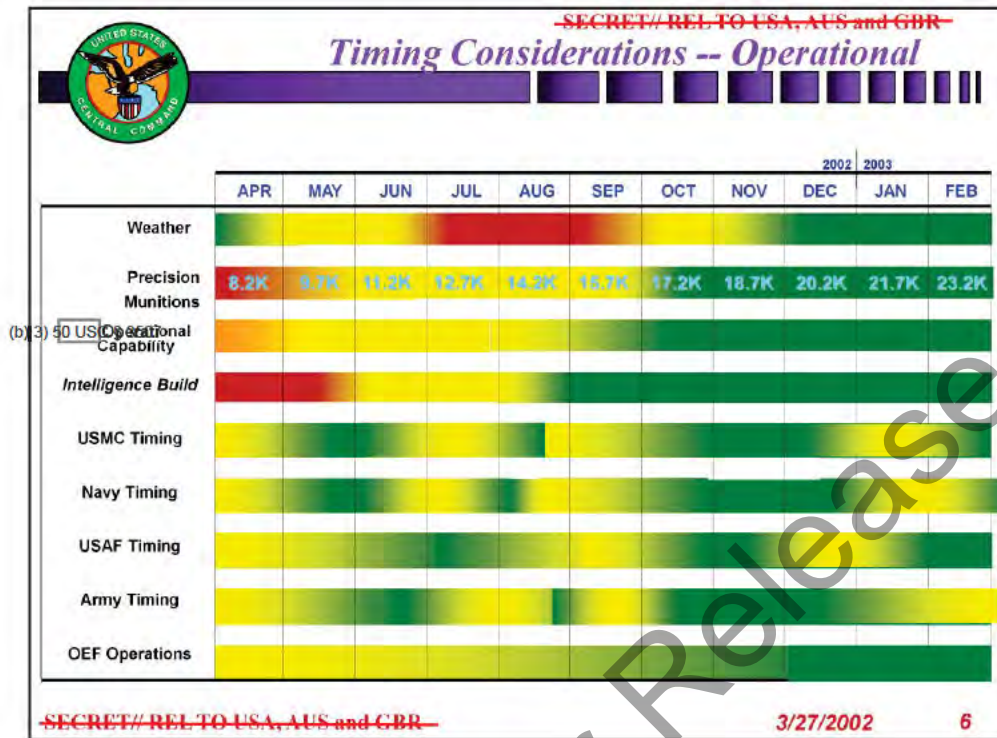
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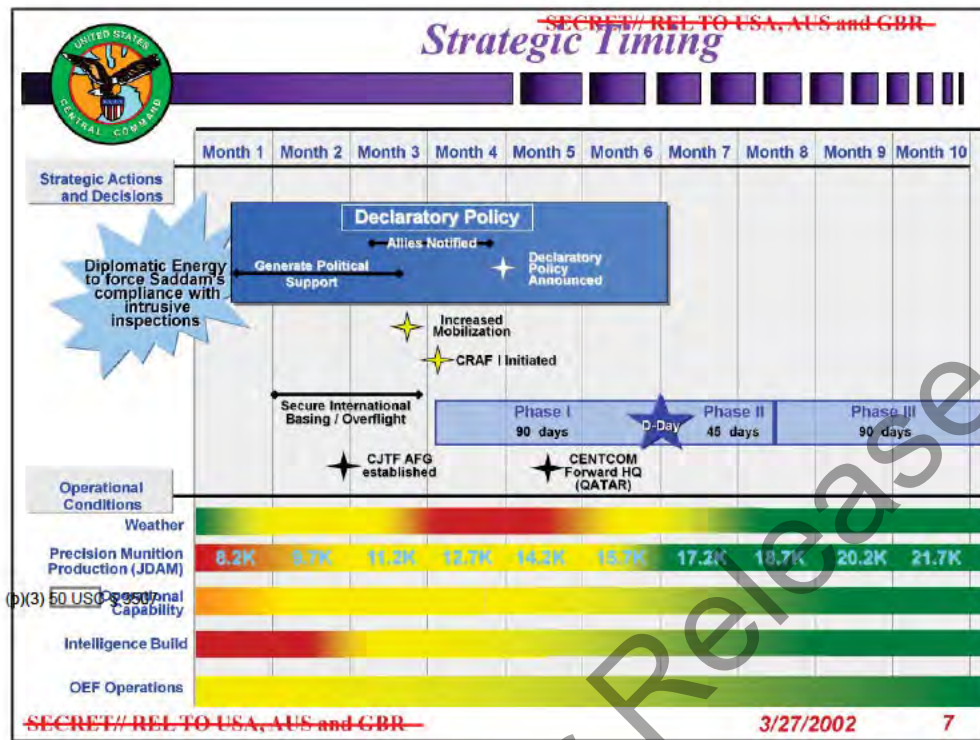
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Minimum Support Required

	Country	Basing	Overflight
JOA Staging for Operations	Kuwait	Full support	Full Support
	Qatar	Full support	Full Support
	Oman	Full support	Full Support
	UK (D'Gar)	Full Support	Full Support
	Turkey *	Full aircraft / SOF	Full Support
	UAE *	Support aircraft	Full Support
	Jordan	SOF	Full Support
	Bahrain *	Support / ISR aircraft	Full Support
	KSA *	Limited support / ISR aircraft only	Full Support
Enroute Beddown / Refuel	Germany	Full Support	Full Support
	Bulgaria	Support aircraft	Full Support
	Spain	Full Support	Full Support
	Italy	Full Support	Full Support
	Greece	Full Support	Full Support
	France	Recovery	Full Support
	Egypt	Recovery	Full Support
	Portugal	Recovery	Full Support

* Expansion beyond current footprint or additional basing / support may be possible

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Unilateral Coalition Support Assumptions

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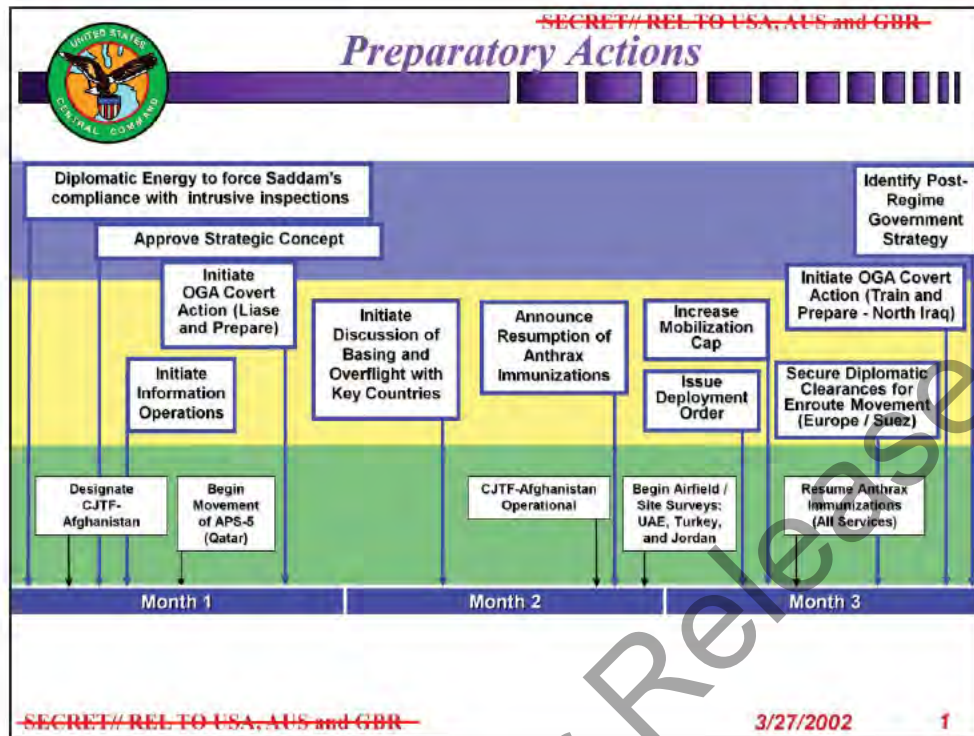
Preparatory Actions

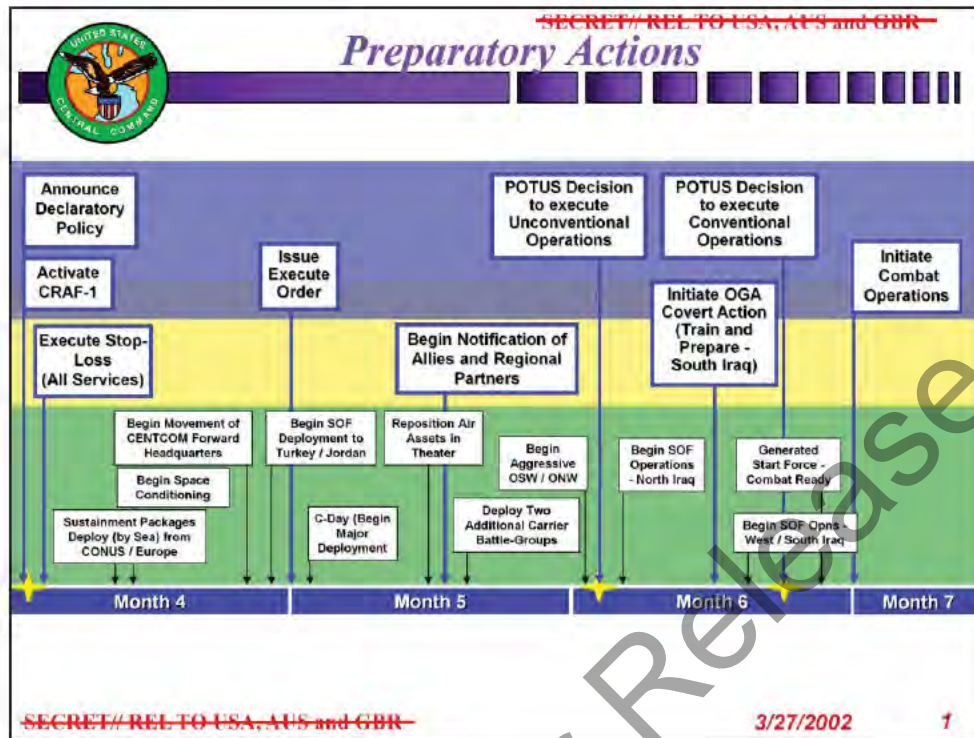
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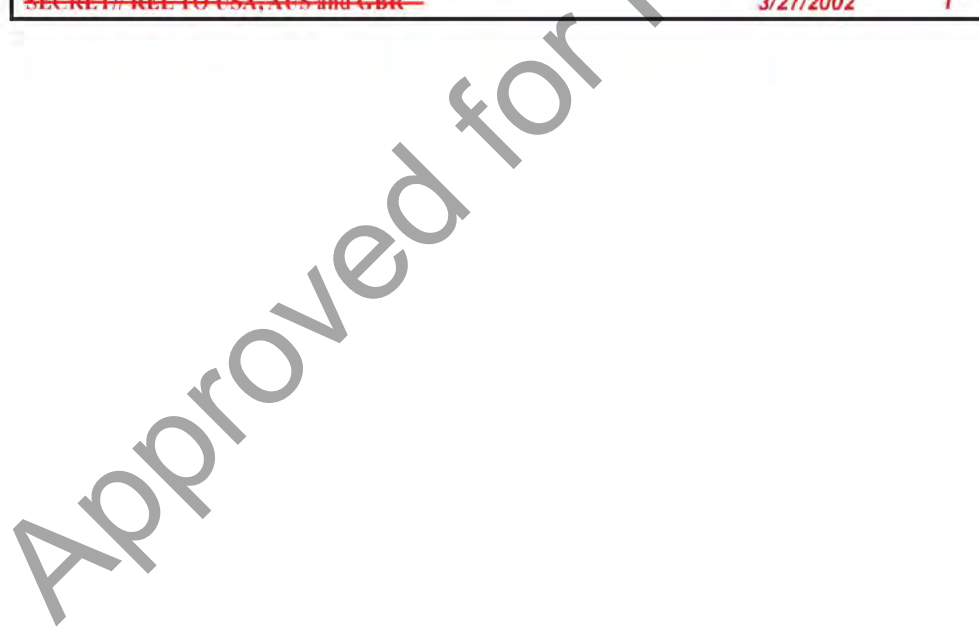
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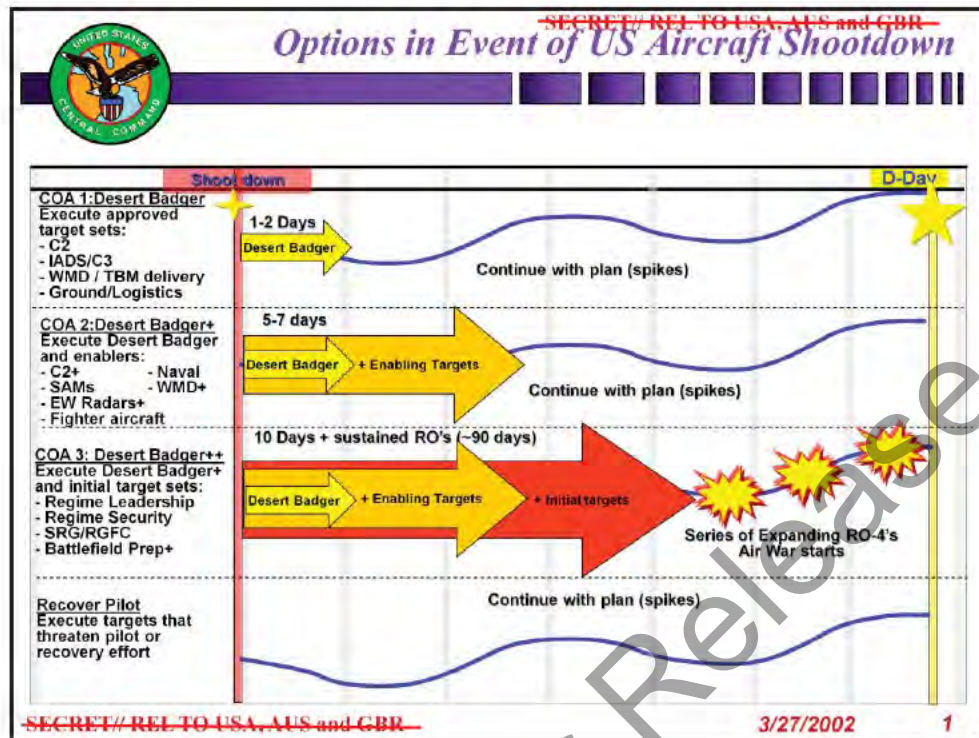
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Desert Badger Options



Response	Strategy	Operational Factors
Desert Badger	<ul style="list-style-type: none"> Duration--1-2 days Target sets: C2, IADS/C3, WMD / TBM delivery, Ground/Logistics 	<ul style="list-style-type: none"> Low risk to pilot Minimal impact on resources for plan Minimal shaping activities Minimal risk of escalation
Desert Badger +	<ul style="list-style-type: none"> Duration--5-7 days Target sets: Desert Badger and C2+, Naval, SAMs, WMD+, EW Radars+, Fighter aircraft 	<ul style="list-style-type: none"> Low risk to pilot Moderate impact on PGMs Moderate shaping activities (IADs) Significant risk of early escalation
Desert Badger ++	<ul style="list-style-type: none"> Duration-- 10 days and sustained RO ~90 days Target sets: Desert Badger + and regime leadership, regime security, SRG/RGFC, Battlefield Prep+ 	<ul style="list-style-type: none"> Moderate initial risk to pilot Significant impact on plan (changes concept) Significant shaping activities Early escalation- Air War starts
No Desert Badger- CSAR only	<ul style="list-style-type: none"> Duration--Immediate response Target sets- N/A 	<ul style="list-style-type: none"> Moderate going to low risk to pilot No impact on plan Minimal risk of escalation

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Strategic Considerations for Desert Badger

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Must consider the status of...

- Diplomatic efforts to get Saddam to accept intrusive inspections
- Ability to generate regional political support
- IO / deception plan
- Worldwide military commitments

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Next Steps ...

- **Set Strategic Conditions**
 - Actively address Israeli / Palestinian cease-fire
 - Secure necessary support from allies and regional partners
 - Finalize declaratory policy and determine when to notify allies and make public announcements
 - Review Industrial-Base/ business sector support requirements
 - Determine future Iraqi Government strategy
 - Determine date/requirement for increased mobilization
 - Determine strategic risk mitigation measures
- **Set Operational Conditions**
 - Designate / deploy CJTF-Afghanistan
 - Posture in-theater and PREPO forces and equipment
 - Finalize planning for activity / movement “spikes”
- **Continue Planning and Rehearsals**
 - Conduct monthly Commanders Conferences
 - C4 conference 2-4 April
 - Logistics conference 22-26 April
 - Refine movement requirements (3-14 June)
 - Review / revise current response options / contingency plans
 - Finalize exercise plans

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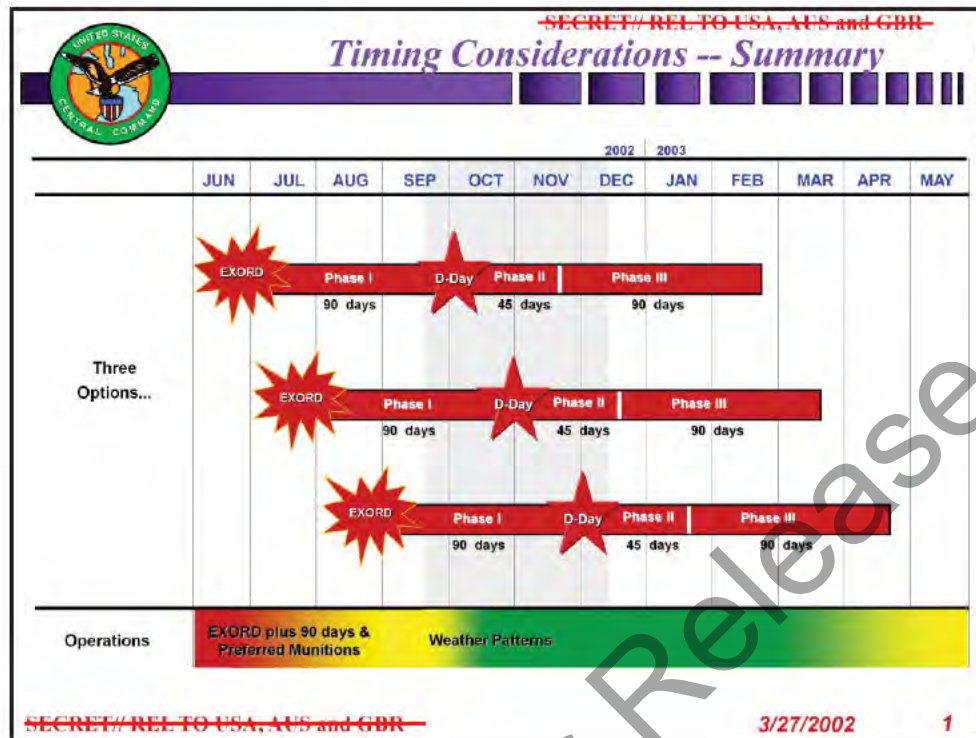
Back up Slides

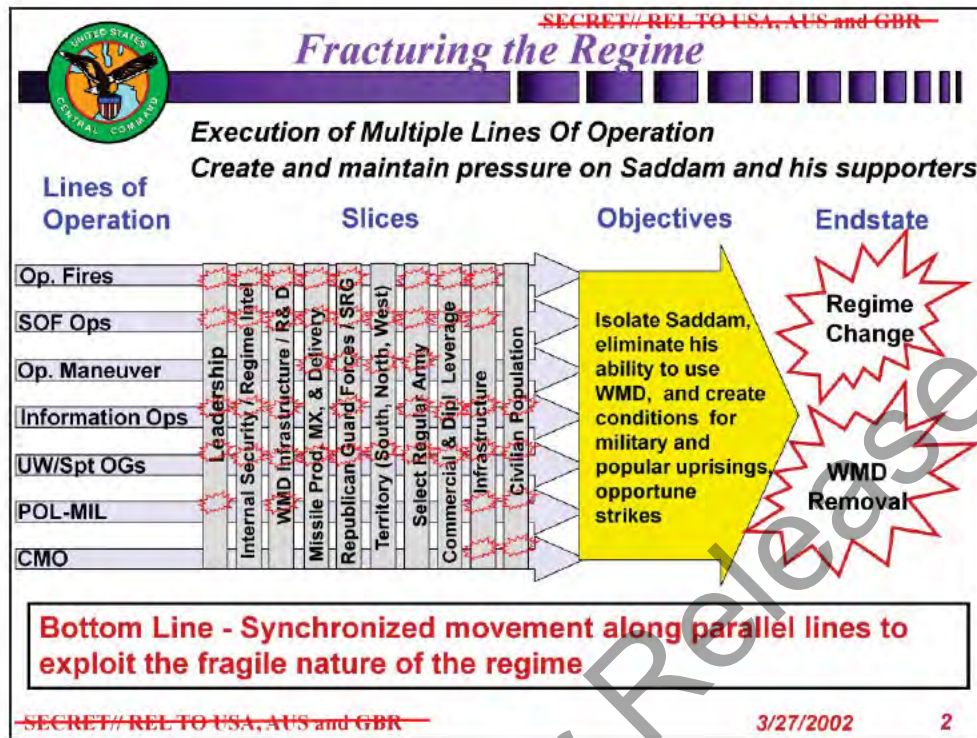
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This is a graphic depiction of our overall strategy

Simultaneous Execution across Multiple Lines Of Operations

- DOD and 10 USC 3301 synchronized actions Create multiple events / crises designed to trigger regime change by overwhelming Saddam's ability to recognize, analyze and respond to USG actions

Create and maintain pressure on Saddam and his supporters

- Synergy and speed are greatest threats to regime
- Combination is key; NOT individual events / targets
- Saddam is regime's center of gravity

Sample synergistic events

Sabotage

Disarray in inner circle

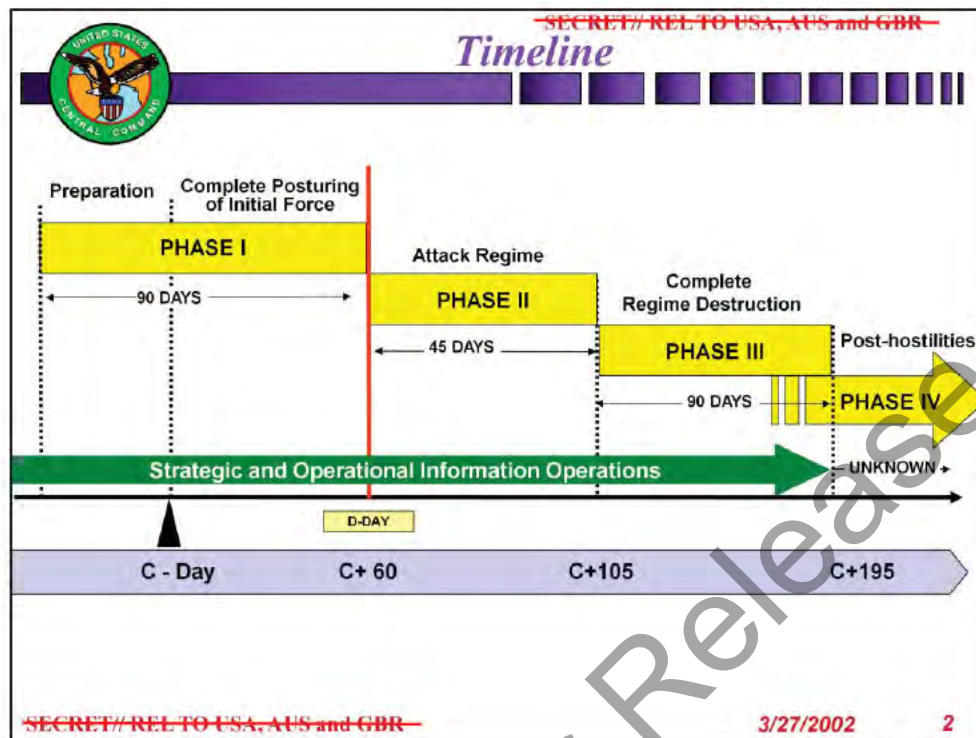
Ramped up opposition group activities in the north, west and south

Kinetic Strikes

Ground offensive in the south

SAP programs
NEXT SLIDE

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Here is the overall phasing, focused on initiating the attack as rapidly as possible with a robust force.

- If the President were to approve the concept today (01 Feb 02), in 75 to 90 days we could execute (15-30 April).
- We need 30 days from today (01 Feb 02) to complete planning.
- Followed by 45-60 days to posture the force.
- 20-45 days to attack the regime.
- And up to 90 days to complete regime destruction.

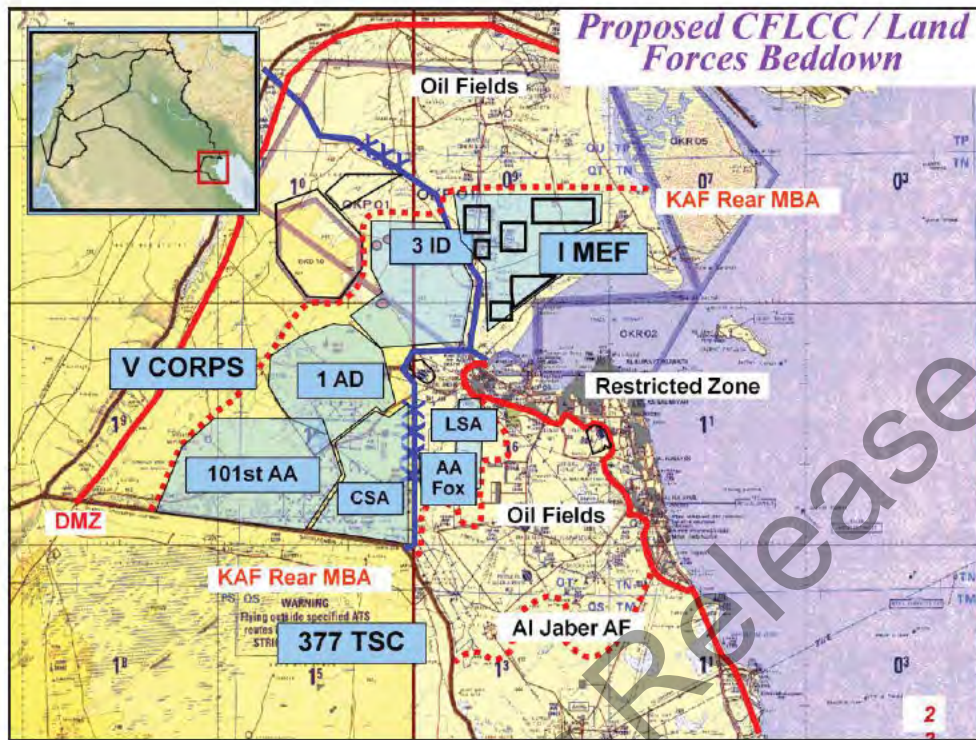
* A date to key on is Saddam's birthday - 28 April.

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Phase I - Plan and Set Initial Start Force

- Continue detailed planning
- Secure regional support for operations
- Set conditions for successful force movement
- Enhance intelligence capability and targeting fidelity
- Prepare opposition groups
- Degrade Iraqi regime's influence and deceive Iraqi leadership
- Deploy initial start force including sustainment

OEI / OSW / ONW

Attack Aircraft: 214
Attack Helos: 24
Personnel: 60K
Tanks: 58


Attack Aircraft: 537
Attack Helos: 162
Personnel: 183K
Tanks: 375

Duration ~ 90 Days

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Phase II - Attack Regime

- Initiate combat operations
- Degrade / destroy Iraqi Regime Leadership
- Degrade / destroy Iraqi WMD capabilities
- Degrade Iraqi security forces
- Seize key terrain and maintain operational momentum
- Degrade / co-opt Iraqi regular army and republican guard forces
- Support opposition groups favoring U.S. objectives in Iraq
- Posture forces for regime destruction

OEF / OSW / ONW

# Attack Aircraft: 214	# Attack Aircraft: 537
# Attack Helos: 24	# Attack Helos: 162
# Personnel: 60K	# Personnel: 183K
# Tanks: 58	# Tanks: 375

Build During PH II

Attack Aircraft: 593
Attack Helos: 327
Personnel: 320K
Tanks: 783

Duration ~ 45 Days

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 **Phase III - Complete Regime Destruction**


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- Remove regime leadership
- Install provisional / permanent government
- Complete destruction of resisting military forces
- Secure known Iraqi WMD facilities and systems
- Posture forces for post-hostilities operations

OEF / OSW / ONW		Build During PH III
# Attack Aircraft: 214	# Attack Aircraft: 537	# Attack Aircraft: 591
# Attack Helos: 24	# Attack Helos: 162	# Attack Helos: 275
# Personnel: 60K	# Personnel: 183K	# Personnel: 254K
# Tanks: 58	# Tanks: 375	# Tanks: 1389

Duration ~ 90 Days

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 **Phase IV - Post-Hostilities** ~~SECRET//REL TO USA, AUS and GBR~~

- Secure WMD facilities
- Support establishment of a professional Iraqi military
- Transition civil-military operations to international community / provisional government
- Gather intelligence, detain terrorists and war criminals, and free unjustly detained individuals inside Iraq
- Redeploy forces

OEF / OSW / ONW		
# Attack Aircraft: 214	# Attack Aircraft: 537	# Attack Aircraft: 591
# Attack Helos: 24	# Attack Helos: 162	# Attack Helos: 275
# Personnel: 60K	# Personnel: 183K	# Personnel: 254K
# Tanks: 58	# Tanks: 375	# Tanks: 1389

Duration - Unknown

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